

# **ACCA Diploma in Financial and Management Accounting (RQF Level 2)**

**MA1**

---

## **Management Information**

---

**STUDY TEXT**

## **KAPLAN PUBLISHING'S STATEMENT OF PRINCIPLES**

### **LINGUISTIC DIVERSITY, EQUALITY AND INCLUSION**

We are committed to diversity, equality and inclusion and strive to deliver content that all users can relate to.

We are here to make a difference to the success of every learner.

Clarity, accessibility and ease of use for our learners are key to our approach.

We will use contemporary examples that are rich, engaging and representative of a diverse workplace.

We will include a representative mix of race and gender at the various levels of seniority within the businesses in our examples to support all our learners in aspiring to achieve their potential within their chosen careers.

Roles played by characters in our examples will demonstrate richness and diversity by the use of different names, backgrounds, ethnicity and gender, with a mix of sexuality, relationships and beliefs where these are relevant to the syllabus.

It must always be obvious who is being referred to in each stage of any example so that we do not detract from clarity and ease of use for each of our learners.

We will actively seek feedback from our learners on our approach and keep our policy under continuous review. If you would like to provide any feedback on our linguistic approach, please use this form (you will need to enter the link below into your browser).

[https://docs.google.com/forms/d/1Vc4mltBPrfViy8AhfyKcJMHQKBmLaLPoa\\_WPqFNf4MI/edit](https://docs.google.com/forms/d/1Vc4mltBPrfViy8AhfyKcJMHQKBmLaLPoa_WPqFNf4MI/edit)

We will seek to devise simple measures that can be used by independent assessors to randomly check our success in the implementation of our Linguistic Equality, Diversity and Inclusion Policy.

### **British Library Cataloguing-in-Publication Data**

A catalogue record for this book is available from the British Library.

Published by:

Kaplan Publishing UK  
Unit 2 The Business Centre  
Molly Millars Lane  
Wokingham  
RG41 2QZ

ISBN: 978-1-83996-103-8

© Kaplan Financial Limited, 2022

Printed and bound in Great Britain.

### **Acknowledgments**

These materials are reviewed by the ACCA examining team. The objective of the review is to ensure that the material properly covers the syllabus and study guide outcomes, used by the examining team in setting the exams, in the appropriate breadth and depth. The review does not ensure that every eventuality, combination or application of examinable topics is addressed by the ACCA Approved Content. Nor does the review comprise a detailed technical check of the content as the Approved Content Provider has its own quality assurance processes in place in this respect.

We are grateful to the Association of Chartered Certified Accountants for permission to reproduce past examination questions. The answers have been prepared by Kaplan Publishing.

All rights reserved. No part of this publication may be reproduced, stored in a retrieval system, or transmitted, in any form or by any means, electronic, mechanical, photocopying, recording or otherwise, without the prior written permission of Kaplan Publishing.

The text in this material and any others made available by any Kaplan Group company does not amount to advice on a particular matter and should not be taken as such. No reliance should be placed on the content as the basis for any investment or other decision or in connection with any advice given to third parties. Please consult your appropriate professional adviser as necessary. Kaplan Publishing Limited and all other Kaplan group companies expressly disclaim all liability to any person in respect of any losses or other claims, whether direct, indirect, incidental, consequential or otherwise arising in relation to the use of such materials.

# CONTENTS

	Page
Introduction	P.5
Syllabus and study guide	P.7
The examination	P.11
Study skills and revision guidance	P.13
<b>Chapter</b>	
<b>1</b>	<b>Business organisation</b>
<b>2</b>	<b>Introduction to management information</b>
<b>3</b>	<b>Classification of costs and cost behaviour</b>
<b>4</b>	<b>Coding of costs and income</b>
<b>5</b>	<b>Materials cost</b>
<b>6</b>	<b>Labour costs</b>
<b>7</b>	<b>Expenses and absorption of overheads</b>
<b>8</b>	<b>Marginal costing and absorption costing</b>
<b>9</b>	<b>Job, batch and process costing</b>
<b>10</b>	<b>Performance indicators</b>
<b>11</b>	<b>Spreadsheets</b>
Answers to chapter activities and exam-style questions	221
Index	247

Quality and accuracy are of the utmost importance to us so if you spot an error in any of our products, please send an email to [mykaplanreporting@kaplan.com](mailto:mykaplanreporting@kaplan.com) with full details.

Our Quality Co-ordinator will work with our technical team to verify the error and take action to ensure it is corrected in future editions.

# INTRODUCTION

This is the new edition of the FIA study text for MA1 *Management Information*, approved by the ACCA and fully updated and revised according to the examiner's comments.

Tailored to fully cover the syllabus, this Study Text has been written specifically for FIA students. Clear and comprehensive style, numerous examples and highlighted key terms help you to acquire the information easily. Plenty of activities and self-test questions enable you to practise what you have learnt.

At the end of most of the chapters you will find multiple-choice questions. These are exam-style questions and will give you a very good idea of the way you will be tested in your examination.

## **ACCA SUPPORT**

For additional support with your studies please also refer to the ACCA Global website.

# **SYLLABUS AND STUDY GUIDE**

## **Position of the subject in the overall syllabus**

No prior knowledge is required before commencing study for MA1. This subject provides the basic techniques required to use a computer system safely and to effectively recognise, provide and maintain management information.

Candidates require a sound understanding of the methods and techniques covered in this subject to enable them to move on to the more complex systems and management control problems covered at subsequent levels.

Some of the methods introduced in this subject are revisited and extended in MA2, *Managing Costs and Finance*.

## **Syllabus**

### **A THE NATURE AND PURPOSE OF COST AND MANAGEMENT ACCOUNTING**

- 1 Nature of business organisation and accounting systems
- 2 Nature and purpose of management information

### **E THE SPREADSHEET SYSTEM**

- 1 Spreadsheets overview
- 2 Creating and using spreadsheets
- 3 Presenting and printing spreadsheet data/information

### **B SOURCE DOCUMENTS AND CODING**

- 1 Sources of information
- 2 Coding system

### **Key areas of the syllabus**

All areas of the syllabus are equally important.

### **C COST CLASSIFICATION AND MEASUREMENT**

- 1 Cost classification and behaviour
- 2 Cost units, cost centres, profit centres and investment centres

### **D RECORDING COSTS**

- 1 Accounting for materials
- 2 Accounting for labour
- 3 Accounting for other expenses
- 4 Accounting for product costs